

Club Excellence Conference

Building and Maintaining a Strategically Diverse Board

May 12, 2015

Start with the End in Mind





Common Challenges

- The Warm-Body Board
- The Buddy Board
- The "We Should" Board
- The All-Parent Board
- Everyone Doing Everything all the time
- Let Have a Bake Sale! or I'll do the Decorations
- Unfocussed, Unmotivated, Untapped





The road to hell?





The Road to Abilene?

WHAT IS THE ROAD TO ABILENE?

The quasi-psychotic corporate journey that can only be achieved when great minds come together in pursuit of the totally undesirable, easily approved outcome. This is the road to Abilene.

> All are welcome. All are welcome...







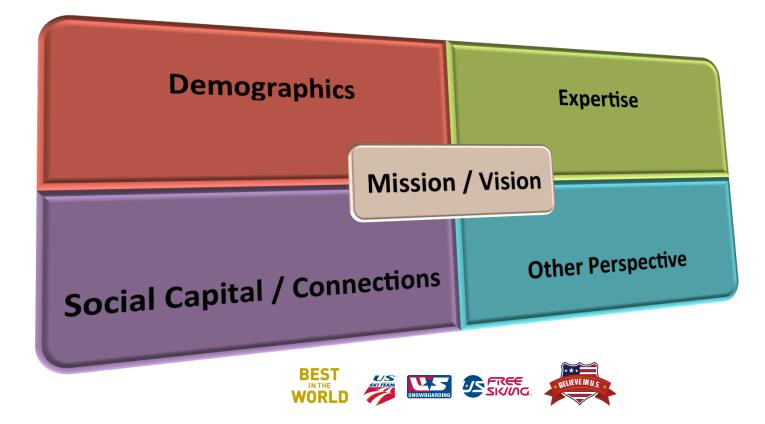
Tools - Structure



- 1. By-Laws
- 2. Board Matrix
- 3. Good Committees, Officers, Leadership
- 4. Board Orientation
- 5. Board Evaluation
- 6. Succession Planning



Board Matrix



Expertise

- Leadership / Governance
- Finance
- Development/Fundraising
- Marketing/Public Relations
- Competitive Snowsports
- Education
- Parent and Volunteer Relations
- Your Club Alumni, Student-Athletes
- Resort Management Ownership



Officers and Committees

- President, Vice-President, Treasurer, Secretary
- Committees (good leadership / chairs)
 - Governance (least common most important!)
 - Development
 - Finance
 - PR/Marketing
 - Programs and Facilities
 - Parents, Volunteers, Events



Board Orientation and Education

Strategy ic an Planning system a plan of action I Cluster of decision.



Evaluation

- Board as a Whole / Organization / Mission
- Individual Officers and Members
- Committees





Succession Planning



See handout



Discussion





Resources

USSA Club Resource Center: Leadership and Governance

http://alpine.usskiteam.com/alpine-programs/clubs/resource-center/ leadership-governance

Board Source

https://www.boardsource.org/eweb/

Local Community Foundations

http://www.cof.org/community-foundation-locator

